

This edition of the list of Forthcoming Executive Decisions supersedes ALL previous Editions

Published by Democratic Services

This list of Forthcoming Executive Decisions publicises all known decisions which Kent County Council intends to take over the next six months. It gives information on the projects that will be coming forward and who will be involved with them. Key decisions are marked clearly as such within the list.

Please use the contact details given to let us know your views.

### LIST OF FORTHCOMING EXECUTIVE DECISIONS

Each week the list of Forthcoming Executive Decisions is updated where there are additions, deletions or amendments to be made. Although Kent County Council aims to include all known decisions, statute requires that all Key decisions must be publicised in this way.

A "Key Decision" is an Executive-side Decision which is likely to:

- (a) result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the council's budget for the service or function to which the decision relates; or
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more electoral divisions in the area of the local authority.

Key Decisions can only be taken by the Cabinet, the Leader or an individual Cabinet Member.

Decisions which should be regarded as Key Decisions because they are likely to have a significant effect either in financial terms or on the Council's services to the community include:

- (a) Decisions about expenditure or savings over £1,000,000
- (b) Adoption of major new policies not already included in the Policy Framework (Constitution Appendix 3) or changes to established policies
- (c) Approval of management and business plans
- (d) Decisions that involve significant service developments, significant service reductions, or significant changes in the way that services are delivered, whether County-wide or in a particular locality. For example, closure of a school, approval of a major project (such as a highway scheme) or programme of works, major changes in the eligibility criteria for provision of a service, major changes in the fees charged for a service, or proposals that would result in a service currently provided in-house being outsourced.
- (e) Decisions where the consequences are likely to result in compulsory redundancies or major changes in the terms and conditions of employment of a significant number of employees in any of the Council's functions.

Preparation of the list helps the Council to programme its work and ensures compliance with the 'Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) regulations 2012.

The list outlines the consultation that is proposed in respect of future decisions and who members of the public and the Council should contact to make comments on any particular item. Anyone is entitled to obtain copies of the documents that will be relied upon when a decision is taken, unless those documents are 'Exempt' within the meaning of the relevant sections of the Local Government Act 1972 (as amended).

Reports related to decisions will be published on the Council's web site at <a href="www.kent.gov.uk">www.kent.gov.uk</a> at least five days before the decision it is due to be taken. Once the decision has been taken, a copy of the Record of Decision will also be published on the Council's website.

Paper copies will be made available by contacting Louise Whitaker (telephone 01622 694433 or email <a href="mailto:louise.whitaker@kent.gov.uk">louise.whitaker@kent.gov.uk</a>).

The Kent County Council Cabinet Members are:		
Mr Paul Carter	Leader of the Council	
Mr John Simmonds	Deputy Leader & Cabinet Member for Finance and Procurement	
Mr David Brazier	Cabinet Member for Transport and Environment	
Mr Gary Cooke	Cabinet Member for Corporate and Democratic Services	
Mr M Dance	Cabinet Member for Economic Development	
Mr Roger Gough	Cabinet Member for Education and Health Reform	
Mr Graham Gibbens	Cabinet Member for Adult Social Care & Public Health	
Mr Mike Hill	Cabinet Member for Community Services	
Mr Bryan Sweetland	Cabinet Member for Commercial and Traded Services	
Mrs Jenny Whittle	Cabinet Member for Specialist Children's Services	

All Members can be contacted by writing to Kent County Council, Sessions House, County Hall, Maidstone, Kent, ME14 1XQ or by email via the Council's website.

### FORTHCOMING EXECUTIVE DECISIONS LIST SUMMARY

### Summary of all forthcoming executive decisions in date order

No	Date	Subject Matter	Decision Maker	Key Decision	Page No
1	Not before September 2013	Kent County Council's Annual Report (Local Account) on Adult Social Care for April 2011 to March 2012 - 12/01981	Cabinet Member for Adult Social Care & Public Health	Non-Key	4
2	Not before September 2013	Procurement of property vehicle for surplus land owned by Kent County Council to allow the provision of new operational facilities in each district as part of asset collaboration - 12/01837	Cabinet Member for Corporate & Democratic Services	Key	4
3	Not before September 2013	Library Services in Sandgate.	Cabinet Member for Community Services	Non-Key	5
4	Not before September 2013	Library Services in Sherwood	Cabinet Member for Community Services	Non-Key	7
5	Not before September 2013	Herne Bay Gateway - temporary relocation of library services	Cabinet Member for Community Services	Non-Key	8
6	Not before September 2013	Southfleet Road, Ebbsfleet: Growing Places Fund investment - 13/00035	Cabinet Member for Economic Development	Key	9
7	Not before September 2013	Sturry Road, Canterbury. Growing Places Fund investment - 13/00036	Cabinet Member for Economic Development	Non-Key	10
8	Not before September 2013	The Base, Phase 2, Dartford. Growing Places Fund investment - 13/00032	Cabinet Member for Economic Development	Key	12
9	Not before September 2013	Discovery Park Enterprise Zone, Sandwich. Growing Places Fund investment – 13/00034	Cabinet Member for Economic Development	Key	14
10	Not before September 2013	12/02018 - Expansion of Pembury Primary School, Tunbridge Wells	Cabinet Member for Education & Health Reform	Non-Key	16
11	Not before September 2013	12/02023 - Expansion of St Matthews High Broom CofE Primary School, Tunbridge Wells	Cabinet Member for Education & Health Reform	Non-Key	16
12	Not before September 2013	13/00003 - Expansion of Cliftonville Primary School, Margate	Cabinet Member for Education & Health Reform	Non-Key	17
13	Not before September 2013	13/00009 - Proposed expansion of Rodmersham Primary School	Cabinet Member for Education & Health Reform	Non-Key	18
14	Not before	Local Children's Services Arrangements - 13/00051	Cabinet Member for	Non-Key	19

	September 2013		Specialist Children's Services		
No	Date	Subject Matter	Decision Maker	Key Decision	Page No
15	Not before September 2013	Joint Transportation Boards - Agreement and Governance - 13/00038	Cabinet Member for Transport & Environment	Non-Key	20
16	Not before September 2013	Social Fund Localisation: Kent Support & Assistance Service (Year two)	Cabinet Member for Communities	Key	21
17	Not before September 2013	Approved Commons and Highways Fees	Cabinet Member for Communities	Non-key	21
18	Not before September 2013	13/00060 - Mid Kent Key Office Hub	Cabinet Member for Corporate & Democratic Services	Key	22
19	Not before September 2013	Approved subject to call-in New Line Learning Academy	Leader and Cabinet Member for Business Strategy, Audit and Transformation	Key	23
20	Not before October 2013	Member Highway Fund Scheme – Review	Cabinet Member for Transport & Environment	Non-Key	24
21	Not before November 2013	Kings Hill Area 62, Village 2 – 12/01956	Cabinet Member for Corporate & Democratic Services	Key	25
22	Not before November 2013	Dover Christchurch Academy, Melbourne Avenue, Dover, Kent CT16 2EG – 12/01902	Cabinet Member for Corporate & Democratic Services	Key	27
23	Not before November 2013	Invicta House Remodelling – award of contract	Cabinet Member for Corporate & Democratic Services	Key	28
24	12 <sup>th</sup> December 2013	Kent Minerals and Waste Development Framework (MWDF) Core Strategy at Pre-Submission (Draft Plan) Stage – 12/01879	County Council	N/a	29
25	Not before December 2013	Holly Hill Traffic Experiment	Cabinet Member for Community Services	Non-Key	31
26	Not before December 2013	Transfer of Coroner's Officers	Cabinet Member for Community Services	Non-Key	32
27	Not before December 2013	Customer Relationship Management System Funding	Cabinet Member for Community Services	Key	32

No	Date	Subject Matter	Decision Maker	Key Decision	Page No
28	Not before December 2013	Deal Youth Hub	Cabinet Member for Community Services	Key	34
25	Not before December 2013	Sandwich Highways Depot	Cabinet Member for Corporate and Democratic Services	Key	35
26	Not before 16 December 2013	Procurement of an organisation to deliver inward investment services for Kent	Cabinet Member for Economic Development	Key	35
27	Not before 16 December	Procurement of an organisation to deliver Visitor Economy Services for Kent	Cabinet Member for Economic Development	Key	37
28	Not before December 2013	Bold Steps for Aviation	Cabinet Member for Transport & Environment	Non-Key	38
29	Not before December 2013	Approved subject to call-in. Single source Justification for Kent's 8 Commissioned Children's Centres.	Cabinet Member for Specialist Children's Services	Key	39
30	Not before December 2013	Approved subject to call-in Shaping the future of Children's Centres in Kent	Cabinet Member for Specialist Children's Services	Key	40
31	Various	Local Transport Strategies	Cabinet Member for Transport & Environment	Non-Key	42
32	Not before March 2014	12/020231 - Eden Centre Lease	Cabinet Member for Corporate & Democratic Services	Non-Key	43

### NOT BEFORE SEPTEMBER 2013 BY CABINET MEMBER & FOR UPDATE

1.

Responsible Cabinet Member: Cabinet Member for Adult Social Care & Public

Health

Issue reference: 12/01981

Key decision: No

# Kent County Council's Annual Report (Local Account) on Adult Social Care for April 2011 to March 2012

To seek approval of the Annual Report for Adult Social Care for April 2011 – March 2012

### **Decision details**

Decision maker: Cabinet Member for Adult Social Care & Public Health

Date: Not before June 2013

### Consultation

The Annual report will be considered for comment by the Social Care Public Health Committee at its meeting on 9<sup>th</sup> November 2012

Following a request of the Committee a further report was also considered at the meeting of 11<sup>th</sup> January 2013

No further consultation specified

### To make representations or request further information

Steph Abbott

Head of Performance and Information Management

Families and Social Care

Steph.abbott@kent.gov.uk

01622 221796

### **Supporting documents**

**Draft Local Account 2011** 

https://shareweb.kent.gov.uk/Documents/council-and-

democracy/council%20performance/Local-Account-2011.pdf

2

Responsible Cabinet Member: Cabinet Member for Corporate & Democratic Services

Issue reference: 12/01837

Key decision: Yes

Procurement of property vehicle for surplus land owned by Kent County Council to allow the provision of new operational facilities in each district as part of asset collaboration

To seek agreement to delegate to the Individual Cabinet portfolio holder and the Director of Property & Infrastructure Support the procurement of a specialist property vehicle to allow

realise of surplus land to fund new operational facilities.

#### BS4K:

The decision is needed to progress the disposal of KCC assets with the delivery of new buildings. The proposal directly links to Bold Steps for Kent. The property vehicle will ensure it meets a number of key priorities in the Bold Steps for Kent, delivering framework including (1) Improve how we procure and commission services, (7) Build a strong relationship with key business sectors across Kent, (9) Support new housing growth that is affordable, sustainable and with the appropriate infrastructure and (15) Improve services for the most vulnerable people in Kent.

### Impact/costs and risks of proposed decision:

The risks will be set out in the paper intended to support Cabinet in taking this decision.

#### **Decision details**

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before June 2013

**Reason if Key Decision:** This proposal seeks to combine surplus assets where appropriate to market them for private sector developers to drive value from these assets but in turn through the OJEU process new operational facilities can be provided. A key decision is required as the new facilities will be from a number of frontline service directorates.

### Consultation

The proposed decision will be considered by the relevant Cabinet Committee in June 2012

There has been previous mention of the disposal strategy proposals in Property & Infrastructure Support Business Plan in 2011 but since its publication there has been a need to link disposals to future service provision.

Local Member(s) affected: Roger Gough

### To make representations or request further information

Rebecca Spore, Director of Property & Infrastructure Support Rebecca.spore@kent.gov.uk

**Supporting documents** 

Property & Property &

3.

Responsible Cabinet Member: Cabinet Member for Community Services

Issue reference: 13/00017

Key decision: No

### Library Services in Sandgate.

To seek approval to delegate responsibility to Sandgate Parish Council for the day to day running of Library services from Sandgate Library, working with volunteers. KCC will retain the statutory responsibility for providing Library services.

### BS4K

To put the citizen in control: the new model will create opportunities for local engagement and involvement in running library services through volunteering

### opportunities

Service objectives:

- create welcoming and attractive libraries which will be centres for local communities open at convenient times.
- promote the enjoyment of reading for people of all ages, opportunities for learning
- provide access to world-wide links to information and services,

### Impact/costs and risks of proposed decision

- Savings will be delivered.
- Services to customers will remain the same
- The Parish Council do not recruit sufficient volunteers and the library does not open for the required number of hours.
- Training for Parish Council and volunteers is insufficient and the standard of service deteriorates

### **Decision details**

**Decision Maker:** Cabinet Member for Community Services

Date: Not before June 2013

### Consultation

Consultation is underway.

### Key consultee groups

Library customers, local people, organisations and groups

#### Start and finish dates of consultation.

30 January 2013 - 6 March 2013

Equalities Impact Assessment included in the consultation documentation can be viewed at the Council's website: <a href="https://www.kent.gov.uk/libraries">www.kent.gov.uk/libraries</a>

### Date of publication of consultation outcomes and updated Equalities Impact Assessment

7 March 2013

All members of the council will be informed of the intention to make this decision

The Communities Cabinet Committee considered the issue on 19 September 2012 and the proposed decision will be further discussed on 14 March 2013

## Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes

The views of Mr Prater (Local Member) will be sought before the Cabinet Committee considers the proposed decision.

### To make representations or request further information

Cath Anley

Libraries Registration and Archives

01622 696946

cath.anley@kent.gov.uk

### **Supporting documents**

### None specified

4

Responsible Cabinet Member: Cabinet Member for Community Services

Issue reference: 13/00018

Key decision: No

### **Library Services in Sherwood**

To seek approval to delegate responsibility to Tunbridge Wells Borough Council for the day to day running of Library services from Sherwood Library, working with volunteers. KCC to retain the statutory responsibility for providing Library services.

#### BS4K:

To put the citizen in control: the new model will create opportunities for local engagement and involvement in running library services through volunteering opportunities Service objectives:

- create welcoming and attractive libraries which will be centres for local communities open at convenient times.
- promote the enjoyment of reading for people of all ages, opportunities for learning
- provide access to world-wide links to information and services,

### Impact/costs and risks of proposed decision

- Savings will be delivered.
- Services to customers will remain the same
- The Borough Council do not recruit sufficient volunteers and the library does not open for the required number of hours.
- Training for the Borough Council and volunteers is insufficient and the standard of service deteriorates

### **Decision details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before June 2013

### Consultation

Consultation is underway

**Key consultee groups** 

Library customers, local people, organisations and groups

Start and finish dates of consultation.

30 January 2013 - 6 March 2013

**Equalities Impact Assessment** included in the consultation documentation www.kent.gov.uk/libraries

Consultation outcomes and updated Equalities Impact Assessment to be published 7 March 2013

All members of the council will be informed of the intention to make this decision

The Communities Cabinet Committee considered the issue on 19 September 2012 and the proposed decision will be further discussed on 14 March 2013

Is the matter referred to in your Business Plan or Medium Term Capital Programme?

#### Yes

Mr Tansley's (Local Member) views will be sought before the Cabinet Committee considers the proposed decision.

### To make representations or request further information

Cath Anley

Libraries Registration and Archives

01622 696946

cath.anlev@kent.gov.uk

### **Supporting documents**

None specified

### 5.

Responsible Cabinet Member - Cabinet Member for Community Services

Issue reference: 13/00041

Key decision: No

### Herne Bay Gateway - temporary relocation of library services

To seek authority to relocate library services from Herne Bay Library to temporary premises during the refurbishment of the building to become a Gateway.

#### BS4K:

- Putting the citizen in control
- Customer Services Business Plans 2012/13 and 2013/14
- Customer Services Strategy
- Vision for Kent
- New Ways of Working

### **Financial Implications:**

- During the closure period costs for the provision of temporary facilities will be kept to a minimum and any revenue costs should be offset by a reduction in user costs for the individual facilities.
- Relocating library services for Herne Bay will provide the contractor with an unfettered site which will reduce the time of the build and therefore lower capital costs.
- The temporary facilities will be stocked from existing library resources and there are no implications for the current staffing establishment

### Legal Implications:

Kent County Council provides library and archive services under the Public Libraries and Museums Act 1964 which requires the provision of a 'comprehensive and efficient' library service.

### **Equality Implications:**

An EQIA has been carried out and is available.

Is the matter referred to in the relevant Business Plan or Medium Term Capital Programme?

Yes.

### **Decision details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before June 2013

### Consultation

The proposed decision will be considered by Communities Cabinet Committee at the meeting to be held on 11 June 2013.

Further consultation is planned.

#### Local members affected will be consulted:

Nicholas Bond : Herne BayBrian MacDowell : Herne BayCanterbury City Council

### To make representations or request further information

Lead officer:

Jonathan White

Lead Director:

Amanda Honey

Projects & Operations Manager Corporate Director Customer &

Tel: 01622 691485 Communities Email: Jonathan.white@kent.gov.uk Tel: 01622 694100

Email: Amanda.honey@kent.gov.uk

### **Supporting documents**

None specified

6.

Responsible Cabinet Member: Cabinet Member for Economic Development

Issue reference No: 13/00035

Key decision: Yes

### Southfleet Road, Ebbsfleet: Growing Places Fund investment

A decision is required such that, subject to due diligence, Kent County Council shall agree to enter into credit agreements to secure investment from the Growing Places Fund to deliver improvements to Southfleet Road. This will help to unlock development at Eastern Quarry and provide access to the commercial development area at Station Quarter North.

#### Background

Growing Places Fund (GPF) is a Government scheme which provides loan finance to unlock development sites where these will create new jobs and homes. In the South East, the Fund is administered by the South East Local Enterprise Partnership (LEP), for which Essex County Council acts as the accountable body.

Following a call for projects and appraisal, the LEP has given indicative approval to allocate up to £4 million to bring forward improvements to Southfleet Road.

In order to secure this funding, it is proposed that KCC will enter into:

- a) A credit agreement with Essex County Council to draw down the GPF funding; and
- b) A subsidiary credit agreement with Land Securities Eastern Quarry Ltd, who will deliver the scheme.

This shall be subject to final due diligence.

#### BS4K:

This Decision contributes to delivery of the following Delivering Bold Steps priorities:

- Priority 8: Respond to key regeneration challenges, working with our partners. This specifically prioritises actions to unlock key sites, where these will lead to jobs and housing
- Priority 9: Support new housing growth that is affordable, sustainable and with the appropriate infrastructure

### Impact/costs and risks of proposed decision

#### **Impact**

The proposed Decision will mean that KCC will be able to draw down Growing Places Fund investment of up to £4 million. It is anticipated that this will unlock 1,500 homes at Eastern Quarry by 2020, and will also support the development of the Station Quarter North strategic employment site.

### Risks

GPF funding is repayable. The primary risk is that KCC will be liable to repay the GPF loan to the Accountable Body, even if the private sector organisation is unable to repay the subordinate loan to KCC. This will be mitigated through due diligence, the robust drafting of the credit agreements, and project monitoring.

State Aid risks will be mitigated through the charging of an appropriate rate of interest, with all repayments (less costs to KCC) repaid to the GPF fund.

Costs

There will be some costs to KCC in managing the credit agreement. These will be recovered through interest payments and/ or through recharges to the central GPF fund, with costs and recovery mechanisms considered in development of the credit agreement.

### **Decision details**

**Decision maker:** Cabinet Member for Economic Development

Date: Not before June 2013

Reason if Key Decision: Specified financial criteria exceeded

### Consultation

KCC has taken the advice of the members of the South East Local Enterprise Partnership Board, who have been involved to Level 3 (Make Choices).

### Other key consultee groups

South East Local Enterprise Board members (including business representatives and local authority leaders).

In addition, Dartford Borough Council has been consulted as part of the project appraisal process.

### Start and finish dates of consultation

Summer 2012 - March 2013

### To make representations or request further information

Ross Gill

Economic Strategy & Policy Manager

**Business Strategy and Support** 

Tel: 01622 221312

e-mail: Ross.Gill@kent.gov.uk

### **Supporting documents**

None specified

### 7.

Responsible Cabinet Member - Cabinet Member for Economic Development

Issue reference: 13/00036

Key decision: No

### Sturry Road, Canterbury. Growing Places Fund investment

A decision is required such that, subject to due diligence, Kent County Council shall agree to enter into credit agreements to secure investment from the Growing Places Fund to deliver

commercial development at Sturry Road, Canterbury

### **Background**

Growing Places Fund (GPF) is a Government scheme which provides loan finance to unlock development sites where these will create new jobs and homes. In the South East, the Fund is administered by the South East Local Enterprise Partnership (LEP), for which Essex County Council acts as the accountable body.

Following a call for projects and appraisal, the LEP has given indicative approval to allocate up to £629,000 to bring forward a commercial site at Sturry Road, Canterbury.

In order to secure this funding, it is proposed that KCC will enter into:

- c) A credit agreement with Essex County Council to draw down the GPF funding; and
- d) A subsidiary credit agreement with the private sector owners of the development. This shall be subject to final due diligence.

#### BS4K:

This Decision contributes to delivery of the following Delivering Bold Steps priorities:

Priority 8: Respond to key regeneration challenges, working with our partners. This
specifically prioritises actions to unlock key sites, where these will lead to jobs and
housing

### Impact/costs and risks of proposed decision

### **Impact**

The proposed Decision will mean that KCC will be able to draw down Growing Places Fund investment of up to £629,000. It is anticipated that this will unlock 4,000 sq m commercial floorspace and facilitate the creation of 40 jobs (gross) by 2015.

### Risks

GPF funding is repayable. The primary risk is that KCC will be liable to repay the GPF loan to the Accountable Body, even if the private sector organisation is unable to repay the subordinate loan to KCC. This will be mitigated through due diligence, the robust drafting of the credit agreements, and project monitoring.

State Aid risks will be mitigated through the charging of an appropriate rate of interest, with all repayments (less costs to KCC) repaid to the GPF fund.

#### Costs

There will be some costs to KCC in managing the credit agreement. These will be recovered through interest payments and/ or through recharges to the central GPF fund, with costs and recovery mechanisms considered in development of the credit agreement.

### **Decision details**

**Decision maker:** Cabinet Member for Economic Development

Date: Not before June 2013

### Consultation

KCC has taken the advice of the members of the South East Local Enterprise Partnership Board, who have been involved to Level 3 (Make Choices).

#### Other key consultee groups

South East Local Enterprise Board members (including business representatives and local authority leaders). In addition, Canterbury City Council has been consulted as part of the project appraisal process.

#### Start and finish dates of consultation.

Summer 2012 - March 2013

Equalities Impact Assessment included in the consultation documentation. Please state where this can be found.

No – an Equalities Impact Assessment has not yet been prepared. It is anticipated that there will be few equalities impacts arising from this Decision. However, there may be combined impacts

arising from the series of proposed Decisions to enter into credit agreements for GPF for a number of projects. It is therefore proposed that a single Equalities Impact Assessment will be undertaken for all related Decisions prior to the proposed Decision for this project being taken. **Date of publication of consultation outcomes and updated Equalities Impact Assessment** There is no separate consultation outcomes report. However, the discussion at the East LEP Board has been published at <a href="https://www.southeastlep.com">www.southeastlep.com</a>.

KCC's approach to Growing Places Fund has been discussed by the Economic Development Cabinet Committee on 5 July 2012 and 21 September 2012.

In addition, the proposed Decision will be discussed by ED Cabinet Committee on 14 June.

Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes – Referred to in Economic Development Unit Divisional Business Plan 2013/14

## Which Members and electoral Divisions are affected by this proposed decision? Is it All Members?

The development is located in on the boundary of Canterbury City North East (Graham Gibbens) and Herne and Sturry (Alan Marsh).

There may also be some impact elsewhere in Canterbury (Canterbury West (John Simmonds), Canterbury City South East (Michael Northey), Canterbury City South West (Martin Vye)).

### To make representations or request further information

Ross Gill

Economic Strategy & Policy Manager Business Strategy and Support 01622 221312

Ross.Gill@kent.gov.uk

### **Supporting documents**

None specified.

8.

Responsible Cabinet Member: Cabinet Member for Economic Development

Issue reference: 13/00032

Key decision: Yes

### The Base, Phase 2, Dartford. Growing Places Fund investment

### **Background**

Growing Places Fund (GPF) is a Government scheme which provides loan finance to unlock development sites where these will create new jobs and homes. In the South East, the Fund is administered by the South East Local Enterprise Partnership (LEP), for which Essex County Council acts as the accountable body.

Following a call for projects and appraisal, the LEP has given indicative approval to allocate up to £2.95 million to deliver Phase 2 of The Base.

In order to secure this funding, it is proposed that KCC will enter into a credit agreement with Essex County Council to draw down the GPF funding.

In addition, KCC will enter into an agreement with the Homes and Communities Agency, which owns the freehold of the site, to enable the development to proceed.

This shall be subject to final due diligence.

#### BS4K:

This Decision contributes to delivery of the following Delivering Bold Steps priorities:

• Priority 8: Respond to key regeneration challenges, working with our partners. This specifically prioritises actions to unlock key sites, where these will lead to jobs and housing

### Impact/costs and risks of proposed decision

### **Impact**

The proposed Decision will mean that KCC will be able to draw down Growing Places Fund investment of up to £2.95 million. It is anticipated that this will deliver 108 jobs (gross).

GPF funding is repayable. The primary risk is that KCC will be liable to repay the GPF loan to the Accountable Body, even if rental incomes from the completed scheme or the capital receipt from the scheme on its eventual sale are less than anticipated. This will be mitigated through due diligence, the robust drafting of the credit agreements, and project monitoring. Costs

There will be some costs to KCC in managing the credit agreement. These will be recovered through interest payments and/ or through recharges to the central GPF fund, with costs and recovery mechanisms considered in development of the credit agreement.

### **Decision details**

**Decision maker:** Cabinet Member for Economic Development

Date: Not before July 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation

KCC has taken the advice of the members of the South East Local Enterprise Partnership Board, who have been involved to Level 3 (Make Choices).

#### Other key consultee groups

South East Local Enterprise Board members (including business representatives and local authority leaders).

In addition, Dartford Borough Council has been consulted as part of the project appraisal process.

Start and finish dates of consultation.

Summer 2012 - March 2013

Equalities Impact Assessment included in the consultation documentation. Please state where this can be found.

An Equalities Impact Assessment has not yet been prepared. It is anticipated that there will be few equalities impacts arising from this Decision. However, there may be combined impacts arising from the series of proposed Decisions to enter into credit agreements for GPF for a number of projects. It is therefore proposed that a single Equalities Impact Assessment will be undertaken for all related Decisions prior to the proposed Decision for this project being taken.

Date of publication of consultation outcomes and updated Equalities Impact Assessment There is no separate consultation outcomes report. However, the discussion at the South East LEP Board has been published at <a href="https://www.southeastlep.com">www.southeastlep.com</a>.

Has the matter already been discussed by a Cabinet Committee? If not when will be it discussed by the Cabinet Committee and the date of the meeting

Yes. KCC's approach to Growing Places Fund has been discussed by the Economic Development Cabinet Committee on 5 July 2012 and 21 September 2012.

In addition, the proposed Decision will be discussed by ED Cabinet Committee on 14 June.

Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes – Growing Places Fund investment is referred to in Economic Development Unit Divisional Business Plan 2013/14

## Which Members and electoral Divisions are affected by this proposed decision? Is it All Members?

The development is located in Dartford West (Jan Ozog).

### To make representations or request further information

Ross Gill

Economic Strategy and Policy Manager

**Economic and Spatial Development** 

01622 221312 07837 872705

Ross.gill@kent.gov.uk

### **Supporting documents**

None specified

9.

Responsible Cabinet Member: Cabinet Member for Economic Development

Issue reference: 13/00034

Key decision: Yes

# Discovery Park Enterprise Zone, Sandwich. Growing Places Fund investment

### **Background**

Growing Places Fund (GPF) is a Government scheme which provides loan finance to unlock development sites where these will create new jobs and homes. In the South East, the Fund is administered by the South East Local Enterprise Partnership (LEP), for which Essex County Council acts as the accountable body.

Following a call for projects and appraisal, the LEP has given indicative approval to allocate up to £8 million over five years for a rolling programme of capital investment.

In order to secure this funding, it is proposed that:

- a) KCC will enter into a credit agreement with Essex County Council to draw down the GPF funding; and
- b) KCC will seek to enter into a series of annual subordinate credit agreement with Discovery Park Ltd (the owners of Discovery Park).

In addition, KCC will enter into an agreement with the Homes and Communities Agency, which owns the freehold of the site, to enable the development to proceed.

This shall be subject to final due diligence.

#### BS4K:

This Decision contributes to delivery of the following Delivering Bold Steps priorities:

• Priority 8: Respond to key regeneration challenges, working with our partners. This specifically prioritises actions to unlock key sites, where these will lead to jobs and housing

### Impact/costs and risks of proposed decision

### **Impact**

The proposed Decision will mean that KCC will be able to draw down Growing Places Fund investment of up to £8 million. It is anticipated that this will contribute to the safeguarding of up to 2,000 jobs at Discovery Park by supporting the Enterprise Zone's continued viability and attractiveness to investors.

### Risks

GPF funding is repayable. The primary risk is that KCC will be liable to repay the GPF loan to the Accountable Body, even if Discovery Park Ltd is unable to repay. This will be mitigated through due diligence, the robust drafting of the credit agreements, and project monitoring.

### Costs

There will be some costs to KCC in managing the credit agreement. These will be recovered

through interest payments and/ or through recharges to the central GPF fund, with costs and recovery mechanisms considered in development of the credit agreement.

### **Decision details**

**Decision maker:** Cabinet Member for Economic Development

Date: Not before July 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation

KCC has taken the advice of the members of the South East Local Enterprise Partnership Board, who have been involved to Level 3 (Make Choices).

### Other key consultee groups

South East Local Enterprise Board members (including business representatives and local authority leaders).

In addition, Dover District Council has been consulted as part of the project appraisal process.

### Start and finish dates of consultation.

Summer 2012 - March 2013

## Equalities Impact Assessment included in the consultation documentation. Please state where this can be found.

No – an Equalities Impact Assessment has not yet been prepared. It is anticipated that there will be few equalities impacts arising from this Decision. However, there may be combined impacts arising from the series of proposed Decisions to enter into credit agreements for GPF for a number of projects. It is therefore proposed that a single Equalities Impact Assessment will be undertaken for all related Decisions prior to the proposed Decision for this project being taken.

**Date of publication of consultation outcomes and updated Equalities Impact Assessment**There is no separate consultation outcomes report. However, the discussion at the South East LEP Board has been published at <a href="https://www.southeastlep.com">www.southeastlep.com</a>.

## Has the matter already been discussed by a Cabinet Committee? If not when will be it discussed by the Cabinet Committee and the date of the meeting

Yes. KCC's approach to Growing Places Fund has been discussed by the Economic Development Cabinet Committee on 5 July 2012 and 21 September 2012 (although these discussions did not include the specific allocation of GPF investment to Discovery Park). In addition, the proposed Decision will be discussed by ED Cabinet Committee on 14 June.

Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes – Growing Places Fund investment is referred to in Economic Development Unit Divisional Business Plan 2013/14

## Which Members and electoral Divisions are affected by this proposed decision? Is it All Members?

The development is located in Sandwich (Leyland Ridings). However, as the development of the Enterprise Zone is of strategic importance, all Members in East Kent may be affected by the Decision.

### To make representations or request further information

Ross Gill
Economic Strategy and Policy Manager
Economic and Spatial Development
01622 221312
07837 872705
Ross.gill@kent.gov.uk

### Supporting documents:

None specified

10.

Responsible Cabinet Member: Cabinet Member for Education & Health Reform

Issue reference: 12/02018

Key decision: No

### **Expansion of Pembury Primary School, Tunbridge Wells**

To seek approval of the expansion of the above named school from 420 places to 630 places and to the issuing of a public notice to that effect.

### **Decision details**

**Decision maker:** Cabinet Member for Education & Health Reform

Date: Not before March 2013

### Consultation

Consultation will target:

MP, Local Members, Local Councils (District, Town and Parish), Schools, Pre-schools, Parents, Staff, Governors, Pupils, Professional Associations, Diocesan Boards of Education, DfE, LCTB

A consultation has been established and will run from 26 November 2012 – 21 January 2013.

### To make representations or request further information

Lead officer: Simon Webb Area Education Officer

Tel: 01732 525110

e-mail: simon.webb@kent.gov.uk

Lead Director: Kevin Shovelton 01622 694174

Kevin.shovelton@kent.gov.uk

### **Supporting documents:**

None specified

11.

Responsible Cabinet Member: Cabinet Member for Education & Health Reform

Issue reference: 12/02023

Key decision: No

# **Expansion of St Matthews High Broom CofE Primary School, Tunbridge Wells**

To seek approval of the expansion of the above named school by one form entry and to the issuing of a public notice to that effect.

### **Decision details**

**Decision maker:** Cabinet Member for Education & Health Reform

Date: Not before June 2013

### Consultation

Consultation will target the following:

MP, Local Members, Local Councils (District, Town and Parish), Schools, Pre-schools, Parents, Staff, Governors, Pupils, Professional Associations, Diocesan Boards of Education, DfE, LCTB

The consultation will take place between 10 December 2012 and 4 February 2013.

### To make representations or request further information

Lead officer: Le
Simon Webb Ke
Area Education Officer 01

Tel: 01732 525110

e-mail: simon.webb@kent.gov.uk

Lead Director:

Kevin Shovelton 01622 694174

Kevin.shovelton@kent.gov.uk

### **Supporting documents**

None specified

#### 12

Responsible Cabinet Member: Cabinet Member for Education & Health Reform

Issue reference: 13/00003

Key decision: No

### **Expansion of Cliftonville Primary School, Margate**

To expand the above named school

### **Financial Implications:**

These will be identified in the report to Education Cabinet Committee on 19 March 2013 **Legal Implications:** 

These will be identified in the report to Education Cabinet Committee on 19 March 2013 **Equality Impact** 

An initial assessment has been carried out and can be found at the following link when the consultation opens

http://consultations.kent.gov.uk/consult.ti/system/listConsultations?type=O

### Date of initial screening

January 2013

Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes

### **Decision details**

**Decision maker:** Cabinet Member for Education & Health Reform

Date: Not before June 2013

### Consultation

Consultation to be conducted the purpose of which is to gather information regarding the planned changes outlined in the consultation document.

### **Key consultee groups:**

MP, Local Members, Local Councils (District, Town and Parish), Schools, Pre-schools, Parents, Staff, Governors, Pupils, Professional Associations, Diocesan Boards of Education, DfE, LCTB. **Start and finish dates of consultation:** 

TBC.

A report was considered at Education Cabinet Committee on 12 September 2012 outlining the Kent County Council School Commissioning Plan 2012-17.

A report will be considered by the Education Cabinet Committee in March 2013.

A report will be considered on the outcome of the public consultation at Education Cabinet Committee in June 2013

To make representations or request further information

Lead officer:

Marisa White

Area Education Officer

Lead Director:

Kevin Shovelton

01622 694174

01227 284407 Kevin.shovelton@kent.gov.uk

Marisa.white@kent.gov.uk

### **Supporting documents**

Commissioning Plan for Education Provision Kent 2012 – 2017

### 13.

Responsible Cabinet Member: Cabinet Member for Education & Health Reform

**Issue reference**: 13/0009

Kev decision: No

### **Proposed expansion of Rodmersham Primary School**

To expand the above named school

### **Decision details**

**Decision maker:** Cabinet Member for Education & Health Reform

Date: Not before June 2013

#### Consultation

Consultation to be conducted the purpose of which is to gather information regarding the planned changes outlined in the consultation document.

#### **Key consultee groups:**

MP, Local Members, Local Councils (District, Town and Parish), Schools, Pre-schools, Parents, Staff, Governors, Pupils, Professional Associations, Diocesan Boards of Education, DfE, LCTB. **Start and finish dates of consultation:** 

TBC.

It is envisaged that the proposed decision will be considered by the relevant cabinet Committee before being taken.

### To make representations or request further information

Lead officer: Marisa White Area Education Officer 01227 284407 Marisa.white@kent.gov.uk Lead Director: Kevin Shovelton 01622 694174 Kevin.shovelton@kent.gov.uk

### **Supporting documents**

Commissioning Plan for Education Provision Kent 2012 – 2017

#### 14.

Responsible Cabinet Member: Cabinet Member for Specialist Children's Services

**Reference No: 13/00051** 

Key decision: No

### **Local Children's Services Arrangements**

To approve the Children and Young People's Joint Commission Board's Local Children Services Arrangement.

#### BS4K:

The Children and Young People's Joint Commissioning Board's local children services arrangements are in line with the Corporate objectives. Namely to:

- Improving outcomes for children and young people
- greater co-operation and co-ordination through integrated and joined-up services
- better use of resources.

### Impact/costs and risks of proposed decision

The proposed local children services arrangement will provide the basis for more effective joint commissioning with through local Health and Wellbeing Boards. KCC continues to response its duty to co-operate placed on the local authorities by the Children Act 2004 and Working Together guidance (2013).

### **Decision details**

**Decision maker:** Cabinet Member for Specialist Children's Services

Date: Not before June 2013

### Consultation

Key partner agencies represented on the Kent Children and Young People's Joint Commissioning Board and Local Children's Trust Board.

The proposed decision will be discussed on the agenda for the Cabinet Committee meeting on 12 June 2013.

Is the matter referred to in your Business Plan or Medium Term Capital Programme?

Which Members and electoral Divisions are affected by this proposed decision? Is it All Members?

ΑII

### To make representations or request further information

Michael Thomas-Sam, Strategic Business Adviser - FSC, Business Strategy 01622 696116

### Michael.thomas-sam@kent.gov.uk

### **Supporting documents**

C3 - App 1 - LCTB proposed decision

15.

Responsible Cabinet Member: Cabinet Member for Transport & Environment

**Reference No:** 13/00038

Key: No

### **Joint Transportation Boards - Agreement and Governance**

JTB's are an important local mechanism for discussing highway/transport matters. In this context, JTBs meet Kent County Council's Localism Agenda.

This decision seeks approval of an updated Joint Transportation Board (JTB) Agreement with District Councils. The existing agreement is out of date and needs to be revised to reflect changes to the County Council's constitution.

In particular, a new clause has been added to the Agreement; "subject to the agreement of the Chairman, additional representatives from Parish/Town Councils may attend but may neither vote nor propose a motion nor an amendment".

This reflects the current variation in practice within JTBs and the desire to have one flexible Agreement covering all JTBs rather than individual bespoke arrangements.

There are no impacts, costs or risks relating to the proposed decision

### **Decision details**

### Who is taking the Decision

Cabinet Member for Transport & Environment

Date:

Not before June 2013

### Consultation

All JTBs will be consulted on the proposals before the decision will be put to the Cabinet Member for Transport and Environment for consideration on taking the decision

The consultation will take place February/March 2013 JTB meetings

An Equalities Impact Assessment will not be conducted

All County Members will be informed

The matter has been considered and the recommendations endorsed by the Environment, Highways and Waste Cabinet Committee at it's meeting of 10 January 2013.

The matter is not referred to in the Business Plan or Medium Term Capital programme

### To make representations or request further information

David Hall

Future Highways Manager e-mail: david.hall@kent.gov.uk

### **Supporting documents**

None specified

### **CABINET - 16 SEPTEMBER 2013**

16.

Responsible Cabinet Member: Cabinet Member for Community Services

Issue reference: 12/01939/2

Key decision: Yes

Social Fund Localisation: Kent Support & Assistance Service

(Year two)

To extend the pilot scheme agreed by Member Decision 12/01939 by 12 months to 31.3.2015.

### Original decision text:

As Cabinet Member for Customer & Communities, I agree that a one-year Kent-wide pilot scheme be established to test out how KCC should employ the devolved funding from Government previously used to deliver Community Care Grants and Crisis Loans. The pilot scheme will test the demands on a local discretionary social fund and the various mechanisms needed to deliver it in order that a full Kent scheme can be developed to meet the needs of the area.

### **Decision Details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before September 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation

The proposed decision will be discussed by the Communities Cabinet Committee on 18.9.2013.

### To make representations or request further information

Lead officer: Lead Director: Diane Wright Angela Slaven

Head of Commissioned Services

Director of Service Improvement

Angela.slaven@kent.gov.uk

### **Supporting documents**

None specified

### 17 Approved

Responsible Cabinet Member: Cabinet Member for Community Services

Issue reference No: 13/00069

Key decision: Yes

### **Commons and Highways Fees**

To approve the introduction of, and establish the level of, fees to be charged by the County Council for administering applications to deposit maps, statements and declarations under section 31 (6) of the Highways Act 1980 and /or a statement and map under section 15A of the Commons Act 2000.

### **Financial Implications:**

Up until this point the County Council has not been able to charge a fee for processing applications that were designed to protect landowner interests. In establishing a fee for the administration of the applications the County Council can recover its reasonable costs. This is a positive situation in which the administration of the provisions should be cost neutral to the County Council and improves on the previous situation in which unrecoverable costs were incurred.

### Legal Implications:

New provisions enabling a fee to be charged are introduced by Regulation and come into effect on the 1 October 2013

### **Decision Details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before September 2013

### Consultation

The matter will be discussed at the Communities Cabinet Committee on 18<sup>th</sup> September 2013

### To make representations or request further information

Graham Rusling,

Public Rights of Way and Access Service Manager

01622 69 6995

Graham.rusling@kent.gov.uk

**Supporting documents** 

Relevant Director:

Des Crillev 01622 69 6630

Des.crilley@kent.gov.uk

None specified

### **SEPTEMBER 2013 BY CABINET MEMBER**

### 18.

Responsible Cabinet Member - Cabinet Member for Corporate & Democratic Services

Issue reference: 13/00060

Key decision: Yes

### Mid Kent Key Office Hub

To seek approval from the Cabinet Member for Corporate and Democratic Services to provide Mid Kent Key Office Hub in order that the Director of Property and Infrastructure Support may agree terms and proceed with the acquisition and capital works.

The acquisition and associated works will deliver the new Mid Kent Key Office Hub under the New Ways of Working programme. The decision links in with other corporate programmes such as ICT's Unified communications project, Customer Services Strategy and KCC's Organisational Development Plan.

### **Decision details**

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before September 2013

Why is it a Key decision? Likely to exceed financial criteria and significantly change current provision and use of office accommodation.

### Consultation

The overarching project 'New Ways of Working' of which this Hub is a part was previously known as the New Work Spaces programme and was submitted to the Policy and Resources Cabinet Committee in October 2012, and approved under decision 12/01970 by Roger Gough on 01 February 2013.

This particular element of New Ways of Working, the Mid Kent Hub, will be considered by the Policy and Resources Committee on 25 September 2013

In addition a full staff consultation will be undertaken.

All divisions and local Members within the Mid Kent area may be affected by the proposed decision

To make representations or request further information			
Lead officer: Elizabeth Luxton	Lead Director: Rebecca Spore,		
Estates team	Director of Property and Infrastructure		
01622 696928	Support,		
Elizabeth.Luxton@kent.gov.uk	01622 221151		
	Rebecca.Spore@kent.gov.uk		
Support documents			
None specified			

### 19.Approved subject to call-in

Responsible Cabinet Member: Cabinet Member for Corporate & Democratic Services

Issue reference: 13/00065

Key Yes

# New Line Learning Academy (Future Schools Trust), Boughton Lane, Loose, Maidstone, ME15 9QL

To seek approval to enter into a land-swap and capital receipt transaction with a developer, subject to an agreement with the occupying academy and to authorise the Director of Property and Infrastructure Support to conclude the transaction and enter into any necessary contracts or documents.

### BS4K

Any capital receipt will support the delivery of the Capital Programme, the site will be redeveloped, providing opportunities for kent based construction companies, and directly targeting the identified Bold Step to Help the Kent Economy Grow.

### **Financial Implications:**

The receipt from the transaction will directly contribute funds to the Capital Programme.

#### **Legal Implications:**

The proposal would require an alteration to the occupying academy's lease.

### **Equality Implications:**

None

Is the matter referred to in your Business Plan or Medium Term Capital Programme?

Yes – The disposal forms part of the disposal target provided under the Capital Programme.

#### **Decision details**

Decision maker: Leader and Cabinet Member for Business Strategy, Audit and

**Transformation** 

Date: Not before September 2013

Reason if Key Decision: Financial criteria exceeded.

### Consultation

The proposed decision will be discussed by the Policy and Resources Cabinet Committee on 25th September 2013.

Mr Brian Clark is the Elected Member for the area within which the property is situated and will be asked to comment before the decision is taken.

# Possible exemption from publication or requirement to meet in public. To make representations or request further information

It is likely that some or all of the item discussion and documentations supporting the decision will be exempt by virtue of Paragraph 3, Part 1 of Schedule 12a of the Local Government Act 1972. For more information and instructions on how to make representations about the validity of these possible exemptions, please follow the link below:

#### or contact

Louise Whitaker on louise.whitaker@kent.gov.uk Tel: 01622 694433

To make representations or request further in	informatio	n
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Lead officer: Lead Director:

Andrew Fox. Property Department, Rebecca Spore, Director of Property and

01622 221 322, andrew.fox@kent.gov.uk Infrastructure

01622 221151, rebecca.spore@kent.gov.uk

### Support documents

None specified

### **CABINET MEMBER DECISION - NOT BEFORE OCTOBER 2013**

### 20.

Responsible Cabinet Member: Cabinet Member for Transport & Environment

Issue reference: 13/00062

Key decision: No

### **Member Highway Fund Scheme - Review**

To consider the results of a review of the Member Highway Fund Scheme (MHF) and agree any improvements/changes to it.

The MHF scheme allows Members to fund highway schemes that have been directly promoted by local communities which would not normally be funded by KCC. This is a fundamental part of putting the citizen control in accordance Bold Steps for Kent.

**Bold Steps for Kent** also aims to drive economic prosperity, partly by delivering the priorities set out in our integrated transport strategy *Growth Without Gridlock (GWG)*. One such priority of GWG is road safety and many of the schemes already implemented as part of the MHF scheme have tackled local road safety concerns.

Member satisfaction with the MHF process was reported to have fallen in the last H&T tracker survey, with some Members feeling that the process was too slow and bureaucratic. In addition, staff had spent a disproportionate amount of time designing and promoting schemes which were not then taken forward to construction. This review seeks to directly address these issues by suggesting ways in which bureaucracy can be reduced and scheme delivery speeded up.

Financial Implications: No impact on existing budgets

Legal Implications: None Equality Implications: None

The review is referred to in the Highways and Transportation Business Plan at priority 3 - Transportation: - Improvements to the way we ensure our highway network operates as safely and efficiently – at action point 12.

### **Decision details**

**Decision maker:** Cabinet Member for Transport & Environment

Date: Not before October 2013

### Consultation

The outcomes of the review and proposed changes to the scheme will be considered by the Environment Highways and Waste cabinet Committee on 3 October 2013 Internal consultation has been, and will continue to be, undertaken while the final proposals are being developed.

### To make representations or request further information

Lead officer: Lead Director: John Burr, Highways &

Andy Corcoran, Highways & Transportation | Transportation

Tel: 01233 648302 e-mail:

andy.corcoran@kent.gov.uk

Tel: 01622 694192 e-mail:
iohn.burr@kent.gov.uk

### **Supporting documents**

None specified

### **NOVEMBER 2013 BY CABINET MEMBER**

#### 21.

Responsible Cabinet Member: Cabinet Member for Corporate & Democratic Services

Issue reference: 12/01956

**Key decision**: Yes

### Kings Hill Area 62, Village 2

Kings Hill is one of KCC's flagship mixed developments. It provides high quality and in some cases exemplar form of development, which importantly contributes towards bettering design standards.

KCC and its Kings Hill development partners, Liberty have committed to a long term

calibrated and progressive development land disposal programme.

The Kings Hill development is a proven and essential regular income through annual distributions, generated by the effective disposal of residential development land. It is proposed that KCC should agree the future disposal of the subject land parcel for best consideration, through a competitive bid basis. This will be facilitated by KCC's development partners, Liberty Property Trust UK.

The proposal will unlock the regeneration of a KCC asset within the Kings Hill development partnership, provide new housing stock, as part of Bold Steps for Housing and provide significant income for KCC.

#### BS4K:

The decision directly links to the Council's Medium Term Plan (Bold Steps for Kent) in that it aligns with:

Priority 8 - Responding to key regeneration challenges working with our partners by unlocking a key site within a growth point and which contributes to providing new homes and commercial opportunities at Kings Hill. Priority 9 - Support new housing growth that is affordable, sustainable and with the appropriate infrastructure; and Priority 10 – Deliver growth without gridlock.

The proposed decision relates to the long term agreed Master Plan and Strategy for Kings Hill and as part of the Council's Policy Framework.

### Impact/costs and risks of proposed decision:

The proposed land sale will form an important part of the remaining unfinished areas of allocated housing development within Village 2. The land disposal will take place based on the Partnership's preferred design and conditional upon detailed planning permission and will ensure a comprehensive and effective design solution with adjacent development of area 64, to help complete and improve the overall Kings Hill Village 2 development. The sale process will be devised to minimise many of the risks of abortive transactions (because of improved demand) and increases certainty for the Partnership/KCC and thereby optimises land values and income.

All risks will be fully considered through a diligent evaluation process when consideration is made of the preferred developer/bidder and brought for a decision.

The only direct costs for KCC are those charged by Legal Services in executing the transactions.

### **Decision details**

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before June 2013

Reason if Key Decision: Financial criteria exceeded. The land transaction is likely to

exceed £1 million.

### Consultation

Inform Members of the long agreed and established strategy of the continued development of Kings Hill as a mixed use flagship development.

To be considered by the Policy and Resources Cabinet Committee September 2012 The Kings Hill development and disposal strategy is referred to as a Key Priority in the Annual Plan. However, by necessity there are no specific references to particular sites and the site within this decision.

### To make representations or request further information

Matthew Hyland, Kings Hill Project Coordinator, Regeneration and Economy, 01622 223423 - matt.hyland@kent.gov.uk

### **Supporting documents**

None specified

### 22.

Responsible Cabinet Member - Cabinet Member for Corporate & Democratic Services

Issue reference: 12/01902

Key decision: Yes

### Dover Christchurch Academy, Melbourne Avenue, Dover, Kent

To seek approval to submit the Feasibility Study to DfS

#### BS4K

This decision is needed in to progress KCC's Batch 2 Academies Programme. It directly supports 3 of the Bold Steps for Kent. Firstly, it perpetuates the target that all pupils meet their full potential. Secondly, it promotes Kent's cultural and sporting offer through the first class facilities which will be delivered. Thirdly, it builds relations with key business sectors across Kent, as the supply chain involved in such a project provides work to businesses of all sizes

### Impact/costs and risks of proposed decision

The impact of the decision is that the project will be able to submit the Final Business Case, and enter into the necessary contracts with the Academy and the Building. The budget for the project is £16.7million. The risks will be set out in the paper intended to support Cabinet in taking this decision.

### **Decision details**

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before September 2013

Reason if Key Decision: Significant service developments, reduction, changes in delivery

### Consultation

There are no additional requirements to consult. Cabinet should note that as part of the detailed planning application, two public exhibitions were held in order that members of the public could view, and comment upon, the proposals.

The proposed decision will be considered by the Property Sub-Committee on 13<sup>th</sup> November 2013

The matter is referred to in the Medium Term Plan.

The matter is also referred to in the capital section of the Property & Infrastructure Support 2012/13 Business Plan as a Batch 2 Academy that will achieve contract completion and start of works.

Local Member affected Bryan Cope, relevant division member.

### To make representations or request further information

Rebecca Spore, Director of Property and Infrastructure Support

Rebecca.spore@kent.gov.uk - 01622 221151

### **Support documents**

P&IS Business Plan

### 23.

Responsible Cabinet Member - Cabinet Member for Corporate & Democratic Services

Issue reference: 13/00078

Key decision: Yes

### **Invicta House Remodelling**

To seek agreement for the restack and refurbishment of Invicta House as part of the New Ways of Working roll-out programme, part of the 'Doing Things Differently' business transformation agenda.

The works respond directly to and are a key part of the 'Doing Things Differently' business transformation agenda, currently being undertaken by KCC in response to 'Facing the Challenge', a proposed restructuring of how the Council undertakes its business in order to reduce the cost of local government and council expenditure generally.

Additionally the overall programme of works contributes to 'Building stronger relationships with key business sectors across Kent' as Kent based businesses are being engaged to undertake the refurbishment works on KCC's behalf; it responds to 'key regeneration challenges and working with our partners', specifically where it releases previously leased property back into the business community, allowing new businesses to take up the opportunity to expand and develop in Kent or where deals can be done with partners / developers that enable former KCC land to be redeveloped to provide community facilities, such as Schools or similar. As retained buildings are restacked to provide refreshed workplaces for increased densities of KCC staff, the greater utilisation of fewer buildings resulting in a decrease in energy costs, business rates and maintenance costs, responds directly to the 'Kent Environment Strategy'.

**Financial Implications**: A budget has been included and approved in the Medium Term Plan. If this project does not progress, the Council will be unable to exit its leasehold properties.

**Legal Implications:** The building is wholly owned by KCC but planning approval might be necessary dependent upon the level of external change required to address accessibility and any additional or new building services plant, required to cope with the increased population of the building. Works will also be subject to building control.

**Equality Implications**: An 'Equality, Inclusion and Access' (EqIA) assessment has been undertaken for the programme and will be updated as appropriate.

'Facing the Challenge' and 'Doing Things Differently' are both documented approaches that KCC are embracing as part of its initiative to reduce the cost of the Council to the people of Kent and are included in the Council's Medium Term Plan

### **Decision Details**

**Decision Maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before November 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation

The original 'New Work Spaces' decision to adopt the overarching strategy was considered and endorsed by P&R Cabinet Committee at its meeting in November 2012 <a href="https://democracy.kent.gov.uk/ieListDocuments.aspx?Cld=750&MID=4859">https://democracy.kent.gov.uk/ieListDocuments.aspx?Cld=750&MID=4859</a> and was taken by the Cabinet member for Business Strategy, Performance and Health Reform in February 2013, decision number 12/1970 <a href="https://democracy.kent.gov.uk/documents/s38363/Signed%20RoD.pdf">https://democracy.kent.gov.uk/documents/s38363/Signed%20RoD.pdf</a>

This proposed decision to enter into contract for specific works under that programme will be considered by the Property Sub Group of the Policy and resources cabinet Committee to be held on 13<sup>th</sup> November 2013.

Alan Chittenden is the Local Member for the division in which Invicta House is located.

To make representations or request further information		
Lead officer:	Lead Director:	
Henry Lamb. New Ways of Working Project	Rebecca Spore, Director of Property &	
Manager 01622 696791;	Infrastructure Support 01622 221151;	
henry.lamb@kent.gov.uk Rebecca.spore@kent.gov.uk		
Supporting documents		
Decision number 12/1970 https://democracy.kent.gov.uk/documents/s38363/Signed%20RoD.pdf		

### **DECEMBER 2013 BY CABINET MEMBER**

#### 24.

Responsible Cabinet Member: Cabinet Member for Transport and Environment

Issue reference No: 12/01879

**Key decision:** No – This is a non-executive decision.

### Kent Minerals and Waste Development Framework (MWDF) Core Strategy at Pre-Submission (Draft Plan) Stage

Approval is sought from the Cabinet Member for the two draft MWDF site plan documents in order to allow the commencement of the consultation on the Mineral Sites Plan and Waste Sites Plan at 'preferred options' stage.

### BS4K

The consultation documents will assist in two of the BS4K priorities, (1) helping the economy to grow and (2) putting the citizen in control.

### Impact/costs and risks of proposed decision

The preparation of the Kent MWDF is a statutory requirement. Failing to expedite the plan making will have costs to Kent both directly (by failing to comply with the EU Waste Framework Directive and risk incurring infraction proceedings), and to the Kent economy by failing to give the minerals and waste industry the required policy support for their developments.

The consultation will generate interest from both stakeholders and Kent communities whose responses (including objections, letters of support and comments), will need to be processed and analysed to inform the next stage of the plan making process.

The costs of the consultation will be met from the MWDF team budget, and resourced by the MWDF team in E&E. The direct costs include printing a limited number of hard copies of the two main consultation documents for distribution throughout the Kent libraries and Gateways and preparing CDs containing the consultation documents for parish councils

and other key stakeholder groups. There will also be a series of stakeholder meetings and 'drop in' sessions co-ordinated to coincide with the consultation.

The main risks arising from the consultation are that some of the host communities for the proposed sites may generate high levels of objections and adverse media publicity.

### **Decision details**

**Decision maker:** County Council **Date:** Not before April 2013

### Reason if this decision has been delayed/withdrawn from a previous plan

A supplementary sites consultation at 'options stage' was held in late 2011, delaying the preparation of the preferred options of the two sites plans.

### Consultation

Planning and Compulsory Purchase Act 2004 and associated regulations as well as the Localism Act 2011 contain statutory requirements relating to consultation on the plan.

The consultation will work towards finalising the Kent Minerals Plan and Waste Plan documents, complying with our statutory requirements for plan making. This is the second round of consultations on the mineral sites and waste sites at preferred options stage. The final round of consultations (planned for September 2013) will be at 'presubmission stage' and will follow the examination in public of the Core Strategy.

The consultation level that best reflects this stage in Table 1 is 'joint decision making'.

Key consultee groups: Minerals and waste industry, parish councils, district councils and environmental groups, Kent communities near the proposed sites.

Start and finish dates of consultation: May 28<sup>th</sup> – 23<sup>rd</sup> July 2012

The Equalities Impact Assessment will be contained within the MWDF, published on the kent.gov.uk website.

Consultation commentary report publication – target date early September 2012; Updated Equalities Impact Assessment will be available from 28<sup>th</sup> May 2012.

The EHW Cabinet Committee will consider the matter on the 11<sup>th</sup> May 2012 and at further dates as appropriate.

The matter is referred to in the Business Plan for E&E

### To make representations or request further information

Lillian Harrison, Minerals and Waste Planning Policy Manager,

Phone: 01622 221602

Email: lillian.harrison@kent.gov.uk

### **Supporting documents**

Draft Mineral Sites Plan and Draft Waste Sites Plan at 'Preferred Options' stage (to be provided prior to CC on the 11th May).

### 25.

Responsible Cabinet Member - Cabinet Member for Community Services

Issue reference No: 13/00090

Key: No

### **Holly Hill Traffic Experiment**

To seek agreement to the making of an order to make the experimental scheme of traffic regulation at Holly Hill permanent.

How the decision relates to BS4K and Corporate Objectives

- Public Rights of Way (PRoW) improve the local environment and encourage healthy leisure and recreational activity which supports the rural economy and contributes to the health and well being of local communities
- The approach to the management of BOATS is in line with KCC policy and reflects targets for sustainable management established in the Countryside Access Improvement Plan.

### **Financial Implications:**

The cost of this activity has been carefully assessed as part of the assessment of the scheme and are sustainable.

### Legal Implications:

The experimental scheme has been in place for 12 months. Its impact has been assessed and found to be successful. If it is to continue in operation it must now be made permanent. Member consideration of representations to the experimental scheme and a Member decision are required before an Order making the scheme permanent may be made.

### **Equality Implications:**

The scheme was subject to an Equalities Impact Assessment. Adjustments were made to the scheme to mitigate the impact on disabled users of the byways.

### **Decision Details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before December 2013

### Consultation

The decision will be discussed at **Communities Cabinet Committee** on 17 December 2013.

Extensive consultation has already taken place with local communities

### **Local Members consulted:**

Sarah Hohler – Malling North

Bryan Sweetland - Gravesham Rural

### To make representations or request further information

Lead Director: Des Crilley Director of Customer Services Customer & Communities Tel: 01622 696630

des.crilley@kent.gov.uk

Lead Officer: Mike Overbeke

Head of Regulatory Services Group

**Customer & Communities** 

Tel: 01622 221513

Mike.Overbeke@kent.gov.uk

### **Supporting documents**

None specified

### 26.

Responsible Cabinet Member - Cabinet Member for Community Services

Issue reference No: 13/00089

Key No

### **Transfer of Coroners' Officers**

To seek authority to fund Coroners' Officers transferring from Kent Police with effect from 1.1.2014.

### Financial Implications:

This is an unfunded pressure and final agreement will have to be reached with Kent Police before the transfer takes place.

### **Legal Implications:**

KCC is legally liable for providing coroners officers – Section 24 of Coroners and Justice Act 2009 places a legal duty on local authorities to provide coroners officers.

### **Equality Implications:**

None

### **Decision Details**

**Decision maker:** Cabinet Member for Community Services

Date: December 2013

### Consultation

The decision will be discussed at Communities Cabinet Committee on 17 December 2013.

des.crilley@kent.gov.uk

### To make representations or request further information

Lead officer: Mike Overbeke
Head of Regulatory Services Group
Customer & Communities
Tel: 01622 221513

Lead Director: Des Crilley
Director of Customer Services
Customer & Communities
Tel: 01622 696630

Supporting documents

Mike.Overbeke@kent.gov.uk

None specified

### 27.

Responsible Cabinet Member - Cabinet Member for Community Services

Issue reference No: 13/00086

Key Yes

### **Customer Relationship Management System Funding**

To seek authority to spend in excess of £1m for the development of a Customer Relationship Management System.

The development of the system will help to meet the objectives of the following corporate policies:

Facing the Challenge

- Bold Steps for Kent
- Customer Service Strategy
- ICT Strategy

This will specifically focus on the following aims;

- 'Once and done' ensuring that we use and re-use information already supplied by the customer during previous transactions thus reducing repeat transactions
- CRM supports online transactions ensuring customers can self-serve fully via the web at a fraction of the cost of phone or face to face
- CRM delivers convenient and consistent access across all contact channels ensuring that there is one version of the truth, establishing a quality standard for customer service.
- Handling and controlling current and future demand, anticipating trends and providing an overview to inform demand management and resource planning.
- Creation of a Single Customer Record to directly support customer self-service
- Developing customer engagement through insight; targeting service information relevant to specific customers groups at key times
- Creation of one common solution to be used across the whole authority

**Financial Implications:** The financial implications are set out in the business case for the CRM system which has been taken to and agreed by Customer Service Board, Corporate Management Team, Budget Programme Board, Procurement Board, Project Advisory Group and now requires Member authorisation to spend.

Legal Implications: None known at this stage

**Equality Implications**: An equality impact assessment has been completed for the first product to be delivered. (Creation of the single Customer Record). This has been has been approved by the Diversity and Equalities Team, Head of Service and Divisional Management Team.

### **Decision details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before December 2013

Reason if Key Decision: Financial Criteria exceeded

#### Consultation

The decision will be discussed at Communities Cabinet Committee on 17 December 2013.

### To make representations or request further information

Lead Officer: Jane Kendal

Head of Service - Customer Relationship

**Customer & Communities** 

Tel: 01622 694423

Lead Director: Des Crilley Director of Customer Services Customer & Communities Tel: 01622 696630

### **Supporting documents**

None specified

### 28.

Responsible Cabinet Member: Cabinet Member for Community Services

Issue reference No:13/00096

Key Yes

### **Deal Youth Hub**

To seek agreement to the necessary actions required to proceed with the construction of a new Youth Hub for the Dover District, to be located in Deal, as an integral part of the new Service Delivery Model for Youth Services in Kent.

As well as delivering the critical 'building based' element of the new Service Delivery Model, the new facility also has a key role to play in the delivery of the developing Kent Integrated Adolescent Support Service in the Dover District area.

**Financial Implications:** The new build is projected to cost £998.3k, although these costs are partly offset by a confirmed £200k developer contribution from Dover District Council. The required land is also being provided by DDC on a long term peppercorn lease.

**Legal Implications:** The Education and Inspections Act 2006 (Section 6) places a duty on local authorities to provide for young people aged 13-19 (and up to 24 for those with learning difficulties and/or disabilities) sufficient recreational and educational leisure time activities and facilities for the improvement of young people's well-being and their personal and social development.

**Equality Implications:** An extensive Equalities Impact Assessment has been completed as part of the Service Transformation design and implementation

### **Decision details**

**Decision maker:** Cabinet Member for Community Services

Date: Not before December 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation

The Cabinet Committee has already considered and strongly supported the new Service Delivery Model, endorsing the Cabinet Member for Community Service's decision taken in January 2012 on the county-wide model which included authority to undertake preparatory work on feasibility, costings etc for a new youth facility in Deal.

The proposed decision will be discussed at Communities Cabinet Committee on 17 December 2013.

Extensive 90 day staff and public consultation on the proposals for Youth Service Transformation was undertaken during August/October 2011 prior to original Cabinet Member Decision in January 2012

The Youth Hub will be located in Deal, but is designed to offer services for young people across the Dover District. Directly, the decision affects two Members: Eileen Rowbotham and Mike Eddy

### To make representations or request further information

Lead officer:Nigel Baker
Head of Integrated Youth Services

Lead Director: Angela Slaven
Director of Service Improvement

01622 696569 01622 221696

nigel.baker@kent.gov.uk angela.slaven@kent.gov.uk

### **Supporting documents**

None specified

### 29.

Responsible Cabinet Member: Cabinet Member for Corporate & Democratic Services

Issue reference: 12/02033

Key decision: Yes

### Sandwich Highways Depot

To seek approval to proceed with the disposal of the above site to raise a capital receipt which will be allocated to support the capital programme. To seek approval to identify and progress with the acquisition of a new site for the service. The Director of Property and Infrastructure Support is authorised to finalise terms for both the disposal and acquisition of a new site.

#### BS4K

This decision is needed to enable a modern highway service operation to be provided in the East Kent Area that is both reactive and responsive to changing demands. It directly supports 3 of the Bold Steps for Kent.

- Firstly it helps deliver the "Kent Environment Strategy" by the provision of new environmentally friendly facilities (e.g. grey water) via the construction technique with the eventual adaptation of new work practices within the new depot.
- Secondly it builds relations with key business sectors across Kent as the supply chain involved in such a project provides work to businesses of all sizes.
- Thirdly by the better siting and provision of facilities for the new depot it ensures that the most robust and effective public protection arrangements are in place for road management including bad weather response.

### Impact/costs and risks of proposed decision;

The impact of the decision is that full assessment of the potential disposal of the site can be explored within the market place to ensure that best value principles are adhered to. In tandem a full search and feasibility study will be undertaken to identify a new location for the alternative highways depot which satisfies the above objectives.

### Decision details:

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before June 2013

#### Consultation:

None specified

### To make representations or request further information

Rebecca Spore

Director of Property and Infrastructure

### **Supporting documents**

None specified

### 30.

Responsible Cabinet Member: Cabinet Member for Economic Development

Issue reference No: 13/00079

Key: Yes

# Procurement of an organisation to deliver inward investment services for Kent

To seek approval of the award contract for delivery of inward investment described below

to the winning bidder of a tendering exercise.

The tender proposal can be viewed on the council's procurement portal but includes the following delivery targets:

- Securing investment into the county of Kent that will create jobs
- •Monitoring investment activity and tracking investment plans of companies in target sectors in order to build and convert a pipeline of prospective investment projects that in turn helps create and maintain jobs in the County of Kent
- Promoting the county to target markets and high value sectors
- •Competing with other locations being considered by the investor and developing compelling reasons why the company should invest in Kent
- •Maintaining close contact with Kent's investors through its aftercare programme
- •Attracting potential investors and providing key information to help decision making.
- •Developing a wide range of key private sector contacts in its networks locally, nationally and internationally
- •Working closely with key partners in the county and internationally in collaboration with UK Trade and Investment

Financial Implications:

£625,000 per annum, for 3 years, with option to extend for further 3 years

Legal Implications:

None

**Equality Implications:** 

Equality requirements were included as part of the tender specifications

The matter is referred to in the Divisional Business Plan or Medium Term Capital Programme

### **Decision Details:**

**Decision maker:** Cabinet Member for Economic Development

Date: December 2013

Reason if Key Decision: Financial criteria exceeded

### **Consultation:**

The coming to an end of the previous SLA with Locate in Kent (which ran from April 2010 –March 2013) was discussed at Economic Development Cabinet Committee in November 2012, and the option to extend that SLA for a year, while more permanent arrangements were made was discussed at Economic Development Cabinet Committee on 6th March 2013

A report is scheduled for Economic Development Cabinet Committee on 3rd December 2013 outlining; the current SLA arrangements, and the procurement process followed to identify a supplier to deliver the services from April 1st 2014, this will include the specification of the service that we tendered for.

Following that discussion, the Cabinet Member will take the decision to award the contract once the tendering process is complete, and contract negotiations have been completed with the successful bidder. This will not be before 16th December 2013

### To make representations or request further information

Wayne Gough

**Economic Development Manager** 

Tel: 01622 221960

Wayne.Gough@kent.gov.uk

### **Supporting documents**

None specified

31.

Responsible Cabinet Member: Cabinet Member for Economic Development

Issue reference No: 13/00080

Key: Yes

# Procurement of an organisation to deliver Visitor Economy Services for Kent

To award the contract for the delivery of visitor economy services described below to the winning bidder of a tendering exercise.

The successful supplier will be expected to develop innovative and creative solutions to grow the Kent visitor economy and support KCC's priorities for this sector, which are to:

- •Promote the county to target visitor markets to increase numbers of visitors to Kent and the value of visitor spend
- Support growth in the Kent visitor economy
- •Provide high quality support to the Kent tourism business sector
- •Improve the skills levels of employees within the Kent visitor economy
- •Attract additional public and private sector investment

As one of its three clear aims within Bold Steps for Kent, Kent County Council is committed to growing the economy of Kent. Ensuring a strong visitor economy in Kent, attracting visitors and visitor spend and providing support to Kent tourism businesses is a key element in achieving this aim.

Financial Implications:

£280,000 per annum, for 3 years, with option to extend for further 3 years Legal Implications:

None

**Equality Implications:** 

Equality requirements were included as part of the tender specifications

The matter is referred to in the Divisional Business Plan or Medium Term Capital Programme

### **Decision details:**

**Decision maker:** Cabinet Member for Economic Development

Date: December 2013

Reason if Key Decision: Financial criteria exceeded

### Consultation:

The coming to an end of the previous SLA with Visit Kent (which ran from April 2010 –

March 2013) was discussed at Economic Development Cabinet Committee in November 2012, and the option to extend that SLA for a year, while more permanent arrangements were made was discussed at Economic Development Cabinet Committee on 6th March 2013

A report is scheduled for Economic Development Cabinet Committee on 3rd December 2013 outlining; the current SLA arrangements, and the procurement process followed to identify a supplier to deliver the services from April 1st 2014, this will include the specification of the service that we tendered for.

Following that discussion, the Cabinet Member will take the decision to award the contract within a week, assuming contract negotiations have been completed with the successful bidder.

### To make representations or request further information

Wayne Gough

Economic Development Manager Business Strategy and Support

Tel: 01622 221960

Wayne.Gough@kent.gov.uk

### **Supporting documents**

None specified

**32**.

Responsible Cabinet Member: Cabinet Member for Environment, Highways and Waste

Issue reference: 13/00025

Key decision: No

### **Bold Steps for Aviation**

To approve the council's approach to issues of aviation

### **Decision details**

Decision maker: Cabinet Member for Environment, Highways and Waste

Date: Not before June 2013

### Consultation

The Environment, Highways and Waste Cabinet Committee will consider the Policy before it is considered for adoption by the Cabinet Member.

### To make representations or request further information

Rachel Clout

Staff Officer to the Corporate Director & Cabinet Member

Enterprise & Environment

Tel: 01622 221326

e-mail: Rachel.clout@kent.gov.uk

### **Support documents**

### 33. Approved subject to call-in

Responsible Cabinet Member - Cabinet Member for Specialist Children's Services

Issue reference: 13/00078

Key decision: Yes

# Single Source / Non-Complaint Justification for Kent's eight Commissioned Children's Centres

To seek agreement to continue existing arrangements for a year through a Single tender Action or other form of Agreement to allow time for development of the 0-11 strategy.

Kent County Council currently commissions seven organisations to deliver eight Children's Centres in Kent. Arrangements with these current providers take a variety of forms including contracts, grant agreements and service level agreements. All contracts have been extended on a rolling basis for a minimum of the last two financial years. Existing arrangements are due to end on 31st March 2014.

The Kent Children's Centres programme is currently undergoing a Future Service Options review. The public consultation ended on 4th October and a decision on the future of the service is expected in December 2013 with an implementation from April 2014.

In order to fully consider the implications of Facing the Challenge, the whole Council Transformation Plan, the development of a 0-11 children's strategy and Kent's approach to wider scale commissioning, it is recommended that a single tender action is taken to maintain service delivery from current service providers for one year from 1st April 2014 – 31st March 2015.

Renewing the contract through a single source would provide the flexibility for the Council to consider the full portfolio of Children's Centres as part of the wider Transformation programme and fully assess the implications of the integrated 0-11 strategy, ensuring Children's Centre services were embedded within this.

The next year will be one of significant change management for services which may incur costs. Procuring for one year contract is likely to deter many providers. Tendering now would also limit the potential for savings by reducing the scope for making economies of scale as the Centres are spread geographically across the county and may not attract bids from the widest range of providers.

The current seven Children's Centre providers are trusted, locally established, community integrated providers of services for 0-5 years olds and their families. Renewing their current contracts through a single source would ensure continuity of provision for children and their families through what will be a wider period of transition for services and Children's Centres in particular.

Of the eight Children's Centres that are currently commissioned, five of the buildings are owned by the service providers. If these providers were not successful through a competitive procurement process, the Children's Centre accommodation may have to change. Renewing the contract through a single source would ensure continuity of

provision from the same location.

It would also offer the opportunity for officers to negotiate savings and pilot a revised service specification for the current eight Children's Centres and ensure centres were focused in line with the revised Ofsted framework, statutory guidance and ensure there is a strong concentration on outreach and supporting the most vulnerable families.

### **Decision Details**

**Decision Maker:** Cabinet Member for Specialist Children's Services

Date: 3 December 2013

### **Consultations**

Local Members:

Canterbury - Michael Northey , John Simmonds , Nicholas Bond , Brian MacDowall , Alan

Marsh, Mark Dance, Mike Harrison

Swale - Tom Gates ,Lee Burgess , Roger Truelove, Adrian Crowther

Shepway - David Baker, Frank McKenna, Susan Carey, Matthew Whybrow

Dover - Mike Eddy, Eileen Rowbotham, Pam Brivio, Gordon Cowan

Sevenoaks - Richard Parry, David Brazier

Thanet - Roger Latchford, Alan Terry, Zita Wiltshire, Jeff Elenor

### To make representations or request further information

Lead officer:
Karen Mills
Lead Director:
Andrew Ireland

FSC, Strategic Commissioning (Children's ) | Andrew.Ireland@kent.gov.uk Director

01622 694531 karen.mills@kent.gov.uk Families and Social Care

### Supporting documents

None specified

### 34. Approved subject to call-in

Responsible Cabinet Member - Cabinet Member for Specialist Children's Services

Issue reference: 13/00067

Key decision: Yes

### **Shaping the future of Children's Centres in Kent**

At the heart of <u>Bold Steps for Kent</u> is the need to change the way we work, not only to improve our own services, but also to reflect the changing shape of wider public services. Increasingly, those directly responsible for delivering front line services will be empowered to design and commission services that better fit the needs of parents, children and communities. Therefore, we must adopt an approach that is both inclusive and sees prevention and intervention as a continuum so that it is never deemed too late to positively intervene and prevent the deterioration in an individual child or young person's circumstances.

The Children's Centres review supports 4 of the BS4K priorities

- Improve how we procure and commission services
- Support the transformation of health and social care in Kent
- Ensure all pupils meet their full potential
- Improve services for the most vulnerable people in Kent

Action on Health Visiting Programme (designed to define and implement an improved health visiting service and an expanded health visiting workforce to deliver improved health and social outcomes for children), sets out its intention to deliver improved outcomes through delivery of a public health and Healthy Child Programme aligned service for children aged 0-5 years and their families.

### Kent's Early Intervention and Prevention Strategy (August 2012)

http://www.kenttrustweb.org.uk/UserFiles/CW/File/Childrens Services/JCU/Item 2a - Kent EIP Strat v2 August 2012.pdf sets out the following priority relating to Children's Centres in Kent:

To strengthen the working relationship between children's centres, early years settings and schools

in order to improve the quality of early year's education improve readiness to learn and ensure young children and their families in need of early support can access this at the earliest point

Financial Implications: Delivery of MTP efficiency savings of at least £ 1.5 million in 2014/15

Legal Implications: All actions comply with Childcare act 2006, Sure Start Statutory Guidance, Health and Social Care Act 2012 and DfE capital 'clawback' -Local authorities must notify and consult with the Department of Education, about any plan to transfer, dispose of, or change the use of buildings or any other tangible fixed assets which has a current market value of more than £2,500. http://media.education.gov.uk/assets/files/pdf/s/capital%20guidance.pdf

Equality Implications: EIAs completed in respect of all affected Centres and on implications of decision on staff

Is the matter referred to in your Business Plan or Medium Term Capital Programme? Yes - Strategic Commissioning 2013/14

### **Decision Details**

**Decision Maker:** Cabinet Member for Specialist Children's Services

Date: Not before December 2013

Reason if Key Decision: Meets financial and significance criteria

### Consultation

#### **December - Social Care and Public Health and Committee**

launch of consultation - 12th June 2013

During consultation period – 4<sup>th</sup> October 2013

End of consultation period – 5<sup>th</sup> December 2013

Other consultation planned or undertaken:

The Childcare Act 2006 requires Local Authorities to consult with stakeholders before opening, closing or significantly changing children's centres and to secure sufficient provision to meet local need so far as is reasonably practicable.

Statutory 12 (13) week consultation as per Statutory Guidance

http://www.kent.gov.uk/education and learning/childcare and early education/childrens centres/shaping the future of centres.aspx

Which Members and electoral Divisions are affected by this proposed decision?

Ashford - Andrew Wickham , Mike Angell

<u>Canterbury</u> - Michael Northey , John Simmonds , Nicholas Bond , Brian MacDowall , Alan Marsh , Mark Dance ,Mike Harrison

Swale - Tom Gates ,Lee Burgess , Roger Truelove, Adrian Crowther

Dartford - Ann Allen ,Tom Maddison

Gravesham - Sue Howes, Narinderjit Thandi, Bryan Sweetland

Shepway - David Baker, Frank McKenna, Susan Carey, Matthew Whybrow

Dover - Mike Eddy, Eileen Rowbotham, Pam Brivio, Gordon Cowan

 $\underline{\text{Maidstone}} \text{ - Eric Hotson , Paulina Stockell}$ 

Sevenoaks - Richard Parry , David Brazier

Tonbridge and Malling - Matthew Balfour , Trudy Dean

Tunbridge Wells - Chris Hoare , John Davies

Thanet - Roger Latchford, Alan Terry, Zita Wiltshire, Jeff Elenor

### To make representations or request further information

Lead officer: Lead Director:

Karen Mills , FSC, Strategic Commissioning

(Children's) 01622 694531 karen.mills@kent.gov.uk

Andrew Ireland Andrew. Ireland@kent.gov.uk

### **Supporting documents**

None specified

### CABINET MEMBER DECISIONS FOR 2013 - DATES TO BE CONFIRMED

### 35.

**Responsible Cabinet Member:** Cabinet Member for Environment, Highways and Waste **Reference No:** 12/01923, 12/01925, 12/01926, 12/01928, 12/01929, 12/01933, 12/01969

Key decision: Yes

### **Local Transport Strategies – Various**

To agree various local transport strategies.

### BS4K:

The strategies will 'Help the 'Kent Economy Grow' and 'Tackle Disadvantage' by managing congestion in town centres, improving the reliability of journey times for commuters and visitors and managing freight journeys more successfully. This will in turn enhance key sustainable transport links to employment, education and health care. **Impacts / Costs and risks of proposed decisions:** 

The transport strategies to be agreed all form part a key part of evidence base for the relevant Local Plan. These plans will be subject to and examination in public by and independent planning inspector during 2013. The appropriateness and deliverability of each strategy will be an important consideration in the inspector's decision on the soundness of the Plan as a whole.

The delivery of each transport strategy will be heavily dependent on securing funding contributions from development through the section 106 and Community Infrastructure Levy (CIL) processes, as KCC's Local Transport Plan funding allocation from Central Government is likely to be under sustained pressure from the foreseeable future. KCC will not be the charging authority therefore it will be reliant on each local council as the planning authority to allocate sufficient CIL revenue to the priority transport infrastructure projects identified in the strategy. The availability of CIL revenue will in turn be dictated by the phasing and extent of new development which will be influenced by a range of external factors.

Adoption of the Tonbridge Town Centre Revised Transport Strategy by Kent County Council (KCC).

### **Decision Details**

**Decision maker:** Cabinet Member for Transport and Environment

Date: Between December 2012 and December 2013

**Reason if Key Decision:** The decisions are likely to be significant in terms of their effects on communities living or working in an area comprising two or more wards or electoral

divisions in the area of the relevant local authority.

### Consultation

The relevant Local Members for each plan will be consulted

The Environment Highways and Waste Cabinet Committee will consider each plan prior to the agreement of the Cabinet Member.

### To make representations or request further information

Canterbury & Swale

Ruth Goudie

Development Planning, Transportation

Service.

Tel: 01233 614187

E-mail ruth.goudie@kent.gov.uk

Gravesham

Peter Rosevear

Development Planning, Transportation

Service.

Tel: 01233 648315.

E-mail: <a href="mailto:peter.rosevear@kent.gov.uk">peter.rosevear@kent.gov.uk</a>

Maidstone Paul Lulham

Development Planning, Transportation

service.

Tel: 01233 614062

E-mail: paul.lulham@kent.gov.uk

**Supporting documents** 

None specified

Thanet

Sally Benge

Development Planning, Transportation

Service

Tel: 01233 614182.

E-mail: sally.benge@kent.gov.uk

Tunbridge Wells and Tonbridge Town

Centre

Chad Nwanosike

**Development Planning** 

Tel: 01233 614101

E-mail chad.nwanosike@kent.gov.uk

36

Responsible Cabinet Member: Cabinet Member for Corporate & Democratic Services

Issue reference: 12/020231

**Key** No

### **Eden Centre Lease**

To agree the principle of the grant of a long lease to a charitable community interest company or similar vehicle of The Eden Centre, the timelines and processes that need to follow.

#### BS4K

The proposal directly links to Bold Steps for Kent, such as putting the citizen in control, building new partnerships and providing a new fit for purpose building to deliver Library and FSC services in conjunction with other partners such as the Citizen's Advice Bureau and House (West Kent Action), to support Kent's more vulnerable citizens.

### Impact/costs and risks of proposed decision

The impact of the decision will be KCC will have less control if the management and operation of the centre become the responsibility of a third party, reliance on the professionalism of the trustees to deliver a successful facility, financial model for the charitable vehicle will have to be agreed by all partners, reputational risk to KCC if the charitable vehicle fails, relies upon getting buy in from all community groups in occupation to form trust, untried and untested model, level of income generation from the centre which could go to the charitable vehicle is currently unknown as new facility, continued KCC ownership of a non core asset, officers may be unable to get agreement from stakeholders, charitable vehicle is not financially sustainable or the trust may break down and charitable vehicle will have to pick up void periods and associated costs (benefit to KCC).

### **Decision details**

**Decision maker:** Cabinet Member for Corporate & Democratic Services

Date: Not before June 2013

#### Consultation

The Eden Church, Citizen's Advice Bureau, House (West Kent Action), Edenbridge Library and FSC as partners in the centre. It is expected that representatives from all of these occupier groups will be represented by the charitable vehicle trustees, along with Sevenoaks District Council and Edenbridge Town Council.

### To make representations or request further information

Barbara Cooper, Director of Economic Development. Tel no 01622 221856, Barbara.cooper@kent.gov.uk

### **Supporting documents**

None specified